

North Northamptonshire Health and Wellbeing Board

19th March 2024

Report Title	North Northamptonshire Place Development A New Sense of Place	
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List of Appendices

Appendix A – Local Area Partnerships (LAPS)

Appendix B – Proactive Care Opportunities Proposal

1. Purpose of Report

1.1. To provide an overview of North Northamptonshire Place Development – A New Sense of Place - with a focus on:

- North Place Board
- Local Area Partnerships (LAPS)
- Community Wellbeing Forums (CWF)
- Support North Northamptonshire (SNN)
- Proactive Care Opportunities Proposal

2. Executive Summary

1.2. This paper provides an overview of the continuous development of a New Sense of Place and includes:

- The adoption of the 'Place Maturity Matrix' tool which has been designed to gauge place-based development, based on the NHS Scotland model. This approach has been adopted for the first time by the North Place Board as the board develops its oversight from solely LAP and CWF

infrastructure mobilisation to alignment of relevant strategies with place e.g. North Health and Wellbeing strategic priorities and emerging proposals to progress collaborative proactive care transformation work.

- The February 2024 LAP meeting outputs are summarised in **Appendix A** which describes the priority work underway and the impacts.
- The 'LAP Asset Maps' have been launched for use and stakeholder training has been developed and offered to support the launch.
- The March 2024 Community Wellbeing Forums (CWF) meetings will be held after the writing of this paper and a verbal update will be provided to the NHWB board by the CWF chair members of the board.
- The Support North Northamptonshire (SNN) case for change, outlines a proposal for continued funding for a further year to create time to embed this proactive care model, enabling formal evaluation to take place. The future viability of this service remains a significant risk, as the continuation of funding commitments continues to be explored with partners but is yet to be agreed. NNC public health have funded an additional three months to create time for partners to agree on funding arrangements. The North Place Board, held on March 5th 2024, supported 'in principle' continuation of the service, based on the case for change evidence, for another year and recognised the importance of the SNN supported VCSE coordination / wrap around proactive care support service offer, which is at the heart of the Live Your Best Life Strategy.
- The Proactive Care Proposal in **Appendix B** outlines an opportunity to establish a Northamptonshire proactive care transformation programme over the next year, to take time to collaboratively explore, understand and align the spectrum of proactive care models currently commissioned. This will be an opportunity to plan how to embed proactive care at scale.

3. Recommendations

3.1 It is recommended that the Board:

- a) Notes the progress of the New Sense of Place - North Northamptonshire Place Development.
- b) Notes the continuous approach adopted to inform the next phases of LAP and CWF development.
- c) Discuss the risk outlined for the continuation of the Support North Northants (SNN) service in relation to the continued investment for another year to create time to embed and evaluate the proactive care service offer.
- d) To support the 'Proactive Care' proposal to develop a Northamptonshire proactive care transformation programme, to create time to collaboratively explore, understand and align the spectrum of proactive care models currently commissioned. This will be an opportunity to plan how to embed proactive care at scale.

4. Report Background

- 4.1 The development of a 'New Sense of Place' continues to thrive and evolve and the North Place Delivery Board continues to oversee the developments, as outlined in the last North Health and Wellbeing Board.
- 4.2 The 'Place Maturity Matrix' (see figure below) has been designed to act as a framework to enable a closer understanding and gauge of the development and the partnership culture emerging at the heart of the place transformation. This has been based on NHS Scotland's evidence-based methodology.

This approach has been adopted for the first time by the North Place Board as the board develops its oversight from solely LAP and CWF infrastructure mobilisation to alignment of relevant strategies with place e.g. North Health and Wellbeing strategic priorities and emerging proposals to progress collaborative proactive care transformation work.



4.3 Local Area Partnerships (LAPS)

The 'LAP Asset Maps' have been launched across North Northamptonshire to all stakeholders. This is not a public facing tool at this point in its phase of development whilst the stakeholder training is rolled out and the tool starts to be utilised.

A review of the functioning of LAPS has been undertaken with stakeholders and a further development plan is being drafted. This will reflect a need to continue with LAP networking functions and focussed task and finish groups addressing the emerging priorities.

However, more formal engagement and co-production with local residents will now be the focus in addition to opportunities to enhance data sharing between partners.

The North Community Transport improvement group, representing the common theme from all LAPS. has an emerging development plan between VCSE, NNC, ICB and some private sector providers and in summary will identify;

- the challenges
- the needs of local areas - gap analysis
- integrated oversight of collective data
- overview of total spend for North Northamptonshire

The overview of the February 2024 LAPS priority areas of focus and solutions are outlined below, and **Appendix A** provides more comprehensive detail for each LAP.

Corby

- Lack of awareness of cost of living and wellbeing support
- Insufficient education around wellbeing and mental health

East Northants North

- Rural isolation and lack of awareness of wellbeing support

East Northants South

- Lack of wellbeing support for parents and carers of under 18's

Kettering East (Formerly Urban)

- Improving engagement with young people related to mental health and wellbeing.
- Improving public and professional awareness of services

Kettering West (Formerly Rural)

- Breaking down barriers to access services.
- Anxiety as a barrier in accessing available services.

Wellingborough East

- Expanding the existing youth partnership and enabling the voices of the youth
- Navigating substance misuse
-

Wellingborough West

- Expanding the existing youth partnership and enabling the voices of the youth
- Insufficient access to affordable household essentials

4.4 Community Wellbeing Forums (CWFs)

The March round of CWF meetings will be held after the writing of this paper and a verbal update will be provided to the NHWB board by the CWF chair members of the board.

- An expression of interest process has been initiated to take forward the opportunity for VCSE leaders to step into the CWF chair funded roles as we move forward. This was always the intended approach.
- CWFs have developed a Place Maturity Matrix model to ensure CWF function is understood, owned, and evolves.
- A CWF development paper has been produced by the chairs and will inform the formal CWF development function for the next phase.
- At the North Place Board held on 5th March 2024, it was agreed that the names of the CWFs will change to Place Based Partnerships eg Corby Place Based Partnership but only when the function of the current CWFS develops further and will be integral to their development plans.

4.5 Support North Northants (SNN)

Support North Northants (SNN), the collaborative, intensive early intervention wrap-around service being led by the VCSE across the NN System, presented its Sustainable Case for Change to secure £450k Year 2 funding for the test and learn pilot to continue into 2024-25, to the North Place Delivery Board in early February.

In addition, the Case for Change has been presented to the Council's Leadership team, the ICB, the OPFCC and to Housing Association leads. NNC has committed £160k for 24-25 and offered to provide resource for an independent evaluation through Public Health, on the proviso that other System partners also match fund.

SNN is awaiting a decision from the ICB regarding further use of Health Inequalities Funding and is in continued discussions with the OPFCC and Housing Association colleagues. SNN has supported over 300 people, some with complex issues, and all requiring at least 3 different types of support since it mobilised in the summer of 2023, which is more than originally anticipated. Demand continues to rise with a sharp increase in referrals to SNN in January and February 2024 showing it is meeting a real need for early help for adults, particular with practical support needs. There are currently over 150 open cases so it is imperative that funding decisions are now taken swiftly, so that SNN staff can be reassured and the service can continue to be delivered for the residents of North Northamptonshire.

4.6 Proactive Care Proposal

Appendix B provides a detailed overview of the following proactive care service functions in North Northamptonshire:

- Spring Social Prescribing

- PCN Link Workers
- Ageing Well
- Support North Northamptonshire (SNN)

A proactive care review has been undertaken with the professional service leads of these services to address the following questions:

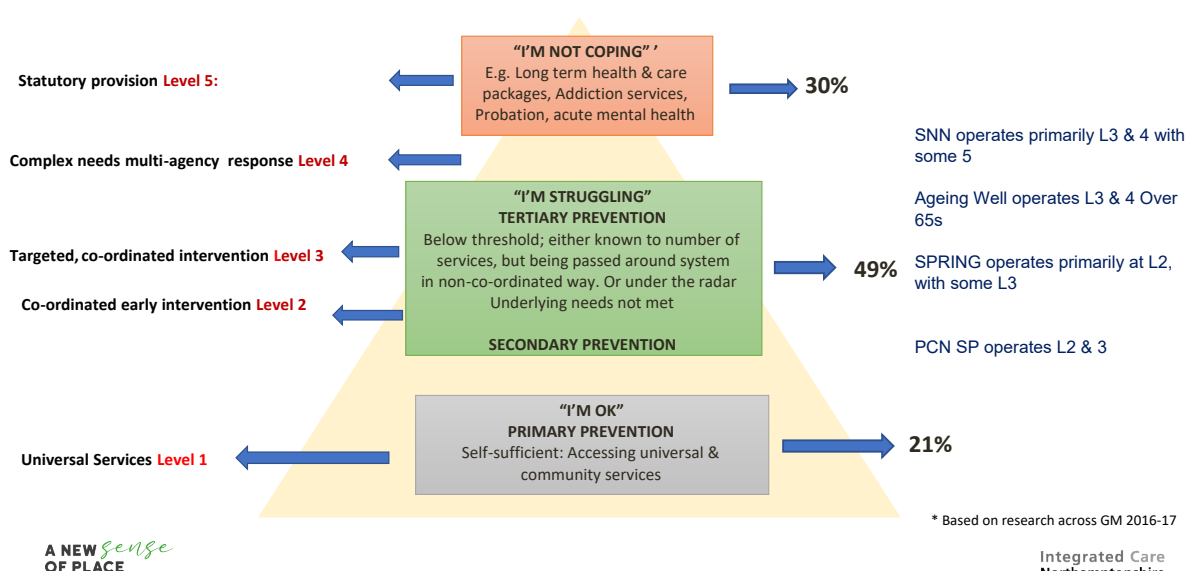
Are we serious about embedding proactive care and delivering at scale?
How do we align and integrate these proactive care service models sustainably?

The intentions of the review:

- Address the live dialogue in the system about the purpose, function & intended outcomes of existing proactive care models.
- Emphasise that prevention is fundamental to the LYBYL Strategy as set out in emerging Prevention Framework
- Recognition that the funding for current models is time limited and under review.
- Recognition that these services could be better aligned to meet whole population need.
- Identify the opportunities to do more together and to inform future investment.
- Agree what we are trying to achieve collectively through a System-wide proactive care model.
- Agree and provide System commitment to next steps.

Target group/s

Estimated % of Demand of Population*



The strategic themes identified in the review include:

- All these models arose in response to identified service gaps but at different times over last 4 years.

- Emergence of ICS Place Programme since social prescribing (SP) models were introduced - new governance (Place Delivery Boards/ new VCSE governance)
- General Practice Alliance is working with PCNs to look at future options for Primary Care social prescribing, as funding will be in base budgets for GP Practices from April 2024
- Disaggregation of Public Health may affect future contract arrangements.
- SNN only funded until end April 24- Sustainable Case for Change for Yr 2 presented start of Feb 2024
- SPRING is funded until 2025/6 but from reserves or other funding that will no longer be available.
- ICS to commit to and undertake work towards agreeing on future models during 2024.
- NHSE guidance on Proactive Care indicates target group should be those with moderate to severe frailty. The Northamptonshire ambition through the LBYL strategy takes a broader approach to independence and wellbeing, including working with residents with emerging and mild frailty, who are not yet at statutory thresholds.

Early Challenges and opportunities identified are as follows:

- Social prescribing as a concept is proven & presents opportunity for cost avoidance & demand reduction, i.e. VFM through economy, efficiency and impact, rather than savings.
- SNN provides wider co-ordinated support for people who are unable to meet stringent thresholds & where there are complex, multiple needs which would escalate if people were not supported. It also provides an opportunity for demand management & cost avoidance.
- Ageing Well enables people over 65 to access services & support & prevent needs escalating; & provides opportunities for preventing hospital admissions & readmissions; & managing demand.
- All current models are at operational capacity but are not meeting all needs- despite their impact bed occupancy is still at 102% - what else needs to be done?
- The current models may be working with same people thus distorting evaluation and impact.
- Need to understand needs, outcomes & impact from across the current models and gaps to inform future strategic decisions.
- Not all models yet have independent evaluation. Not all evaluations will be using the same economic /benefits framework, or a baseline data set adopted by the whole System
- Models overlap in some functions, but not necessarily duplication as targeted at different levels in the triangle of need.
- To align models more closely & ensure the reviews of current models achieve this.
- To embed in strategic approaches from key stakeholder organisations & in the new Place programmes
- Impact SP has on VCSE is seen as key to any future model- VCSE needs to be funded to provide the wrap around support but is in a great place to provide further capacity to reduce demand in the System.
- Both Primary Care Link Workers and Spring models need services to connect people to in communities

- To work more holistically with VCSE through new Place governance

The Proactive Care Proposal in **Appendix B** outlines an opportunity to establish a Northamptonshire proactive care transformation programme over the next year, to take time to collaboratively explore, understand and align the spectrum of proactive care models currently commissioned. This will be an opportunity to plan how to embed proactive care at scale.

5. Issues and Choices

5.1 The Integrated Care System and its requirements are requirements under the legislation laid out in the Act and therefore health and social care bodies were expected to have in place the specified governance arrangements for 1st July 2022. The structure of the North Place has been developed in consultation with a wide variety of stakeholders and officers have taken these views into consideration as part of the final proposal for the Integrated Care Systems operating model.

6. Implications (including financial implications)

6.1 Resources and Financial

6.1.1 Continuation of funding to embed the emerging developments will need to be considered within existing system resources.

Staffing resources to facilitate the development of North Place is being managed through existing and planned resources.

The SNN case for change is funded via three funding streams from ICB health inequalities monies, Public Health monies and National Lottery Grant funding via Connect Northamptonshire. Partners are yet to confirm continued funding for a year to create time to embed and evaluate the model.

6.2 Legal

6.2.1 There are currently no legal implications.

6.3 Risk

6.3.1 The development of a sustainable case for change for Support North Northamptonshire (SNN) that cannot be funded to continue the service.

6.4 Consultation

6.4.1 There is currently no identification of a need for formal consultation.

6.5 Consideration by Scrutiny

6.5.1 No further consideration by scrutiny has been undertaken since the last Health and Wellbeing Board meeting.

6.6 **Climate Impact**

6.6.1 There are currently no identified climate or environmental implications.

6.7 **Community Impact**

6.7.1 The development of PLACE will create positive impacts on communities, wellbeing and on our ability to collectively support better outcomes for residents. Key priorities at a local level underpinned by insight data and led by Local Area Partnerships will drive the delivery of services that meet the wider determinants of health supporting people to live their best life in North Northamptonshire.

7. **Background Papers**

None

8. **Next Steps**

8.1 To continue to implement the North Place Development programme – A New Sense of Place with the involvement of the communities and the collective approach will be integral to this phase. To further develop the North Place Delivery Board Function and North Place maturity matrix development. To finalise the Support North Northamptonshire case for change.